Past Performance "CONTACT DATA Sheet" (TO BE COMPLETED BY PERSON FILLING SURVEY)

Background Information (for person filling out the survey): First Name: **Last Name:** Rank: Title: **Organization: Phone:** Fax: E-Mail Address: **Dates of involvement:** (6 month minimum) To: From: **Contract Information (for the contract involved): Company:** Division: **Contract #:** (Current Dollar Value) **Dollar Value: Thousa** Million nd Work: Complete **Ongoing** Award date: (In addition to describing end item deliverable, please indicate any significant **End Item** products delivered or services rendered in the past five years) **Description(s):** (Ex: Preliminary or Critical Design Reviews - list only those which have occurred in **Major Design** the past 5 years) **Milestones** (Ex: Developmental, Acceptance, Integration, Operational, Flight Tests - list only that **Significant Testing** which has occurred in the past 5 years) **Milestones Target Cost:** % On Above **Below** *By*: Months **Schedule:** On Ahead **Behind** *B*y:

Past Performance Questionnaire

Based on your knowledge of the contract identified above, please provide your assessment of how well the contractor performed on each of the following topics.

- 1. System Performance. The focus of the section is to determine how well an offeror has been able to match a proposed system configurations, Concept of Operations (CONOPS), and system level performances to the original program requirements.
- 2. Segment Design. The focus of this section is to determine how well an offeror has been able to develop designs that achieve predicted performance.
- 3. System Engineering, Integration & Test, and Planning. The focus of this section is to determine how well an offeror has been able to adequately develop overall systems engineering, integration, and testing approaches for proposed programs and to determine the adequacy, consistency, and flexibility of an offeror's program planning process over the entire period of a contract.
- 4. Management and Organization. The focus of this section is to determine the adequacy of an offeror's past approach to organizing, staffing and managing programs.
- 5. Cost. The focus of this section is to determine the adequacy of an offeror's ability to manage program costs.

It is very important to keep in mind that only performance in the *past five years* is relevant.

Rating Definitions

The following five adjectival ratings comprise the Common DoD Assessment Rating System. Note that DoD's assessment rating system recognizes the contractor's resourcefulness in overcoming challenges or problems that arise in the context of contract performance.

Exceptional (Dark Blue). Performance meets contractual requirements and exceeds many to the Government's benefit. The contractual performance of the element or sub-element being assessed was accomplished with few minor problems for which corrective actions taken by the contractor were highly effective.

Very Good (Purple). Performance meets contractual requirements and exceeds some to the Government's benefit. The contractual performance of the element or sub-element being assessed was accomplished with some minor problems for which corrective actions taken by the contractor were effective.

Satisfactory (**Green**). Performance meets contractual requirements. The contractual performance of the element or sub-element contains some minor problems for which corrective actions taken by the contractor appear or were satisfactory.

Marginal (Yellow). Performance does not meet some contractual requirements. The contractual performance of the element or sub-element being assessed reflects a serious problem for which the contractor has not yet identified corrective actions. The contractor's proposed actions appear only marginally effective or were not fully implemented.

Unsatisfactory (**Red**). Performance does not meet most contractual requirements and recovery is not likely in a timely manner. The contractual performance of the element or sub-element contains serious problem(s) for which the contractor's corrective actions appear or were ineffective.

(Please check the appropriate rating and <u>provide explanatory comments</u>, <u>at minimum for Exceptional</u>, <u>Marginal</u>, <u>and Unsatisfactory assessments</u>.)

Part I. MISSION CAPABILITY

A. Management and Organization

_	erformance Respon m for which it had	•		ell the contractor m	anaged and
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:			,		,
2. Ability to plan	and implement a pr	ocess for interactin	g with other contra	ctors.	
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					
3. Ability to consi	der end user needs	during all stages of	f contract.	ı	
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					
4. Ability to work	with government p	rogram office.	T		
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					
5. Ability to plan to operation.	and execute an effe	ctive incremental r	isk mitigation prog	ram from developm	nent to production
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					
6. Overall capabi relevancy).	lities and expertise	of personnel worki	ng on project (in te	rms of expertise, co	ontinuity, and
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable

Comment:					
7. Ability to effect	tively staff and org	anize team working	g on project.		
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					
8. Ability to meet	major milestones a	nd deliver product	or service on sched	lule	
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					

B System Performance

	program requirem				
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
(Flease Comment)			(Flease Comment)	(Flease Comment)	Applicable
Comment:					
2. Ability of syste	m to meet lifetime	requirements (ope	erating lifetime, stora	age, life cycle).	
Exceptional	Very Good	Satisfactory	Marginal	Unsatisfactory	Not
(Please Comment)	-		(Please Comment)	(Please Comment)	Applicable
Comment:		1		1	1
3 Ability of demo	nstrations and sim	ulations to predict	system performance	requirements as ve	erified by
(Check all that app	ply):	Flight Tests	Ground Tests	Sin	mulations
(Check all that approximately Exceptional	ply): Very Good	Flight Tests Satisfactory	Ground Tests Marginal	Sin	mulations Not
Exceptional			Marginal	Unsatisfactory	Not
Exceptional (Please Comment) Comment:	Very Good	Satisfactory	Marginal	Unsatisfactory	Not
Exceptional (Please Comment) Comment:		Satisfactory	Marginal	Unsatisfactory	Not
Exceptional (Please Comment) Comment: 4. Impact trade pre Exceptional	Very Good	Satisfactory	Marginal (Please Comment) Marginal	Unsatisfactory (Please Comment) Unsatisfactory	Not Applicable
Exceptional (Please Comment) Comment: 4. Impact trade pro-	Very Good ocess on final syste	Satisfactory em performance	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Exceptional (Please Comment) Comment: 4. Impact trade pro Exceptional	Very Good ocess on final syste	Satisfactory em performance	Marginal (Please Comment) Marginal	Unsatisfactory (Please Comment) Unsatisfactory	Not Applicable

5. Ability to design	gn an efficient arch	itecture that accour	nts for all aspects of	the user operationa	al environment.
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					

C. Segment Design

1. Overall capabiliand/or ground dist	ties to design, deve	elop, manufacture,	test and deliver, sat	ellite system, large	data analysis,
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					
2. Ability to according insertion	nmodate performan	ce enhancements	and/or technology a	ssessment, develop	ment, and
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:			-		,
	- Ability to flow sp orm, sensor, or com	•	fications from syste	em specifications. (Space Segment
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					
4. Space Segment	- Ability of space s	egment design to 1	meet parameters of	space segment spec	rifications
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					
5. Space Segment	- Ability to respond	d to requirement cl	nanges and accomm	odate future risk re	duction plans
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:				,	

all functions requi	Ability to flow C3 s red for mission man	nagement, day-to-c	• •	,	_
component within	the Space Segment	t)	T	T	T
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					
7. C3 Segment - A	bility of C3 segme	nt design to meet p	parameters of C3 se	gment specification	ıs
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					
8. C3 Segment - A	bility to respond to	requirement chan	ges and accommod	ate future risk redu	ction plans
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					
9. Ground Data Pr system specification	ocessing Segment -	- Ability to flow G	round Data Process	ing segment specifi	ications from
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					
	Processing Segment specified rocessing segment	•	nd Data Processing	segment design to	meet parameters
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					
11. Ground Data I reduction plans	Processing Segment	- Ability to respon	nd to requirement c	hanges and accomm	nodate future risk
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:	,				

	l Segment - Ability egment refers to an		C 1	•	
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					
13. Field Termina segment specifica	l Segment - Ability tions	of Field Terminal	segment design to	meet parameters of	Field Terminal
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					
14. Field Termina plans	l Segment - Ability	to respond to requ	irement changes an	d accommodate fut	ure risk reduction
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					

D. System Engineering & Planning

	rstand the user requ				
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:				1	
2. Ability to ident	ify all significant te	chnical, cost, and	schedule constraint	s/risks early in prog	gram.
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					•
3. Adequacy of Te	esting Program in a	ccomplishing goal	ls of program		
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:	1		1	1	1

4. Ability to design	n a system architec	ture using cost-per	formance trade stud	lies and analysis.	
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					
	f system engineering system and ability		uding requirements I threads.	flowdown to variou	is segments and
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					
			ities including requ race functional thre		to appropriate
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					
7. Appropriatenes etc.).	s of facilities (prod	uction, integration,	test, etc.) and perso	onnel (quantity, trai	ning, capability,
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					
			m/subsystem perford thorough assessm		
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					
9. Completeness a	and Reasonableness	of Integrated Mas	ter Plan		
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					
10. Realism, Reas	onableness and Co	mpleteness of Prog	gram Schedule/Integ	grated Master Scheo	lule
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:	1		•	'	'

11. Adequacy of s	support plans (e.g. I	Risk Management)	ı	T	T
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					

Part II. COST

1. Ability to antic	ipate cost				1
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:					
2. Ability to use a	validated cost/sche	dule control systen	n such as Earned V	alue management r	eporting.
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment: 3. Ability to prov	ride timely accurate	financial reports a	nd forecasts.		
Exceptional (Please Comment)	Very Good	Satisfactory	Marginal (Please Comment)	Unsatisfactory (Please Comment)	Not Applicable
Comment:	'		1	1	

Performance Survey

The foregoing inquiry should have allowed you to provide us with a reasonable assessment of the way in which the subject contractor has performed on recent contracts. The following questions are intended to allow you an opportunity to expand on your evaluation and provide us with a more comprehensive understanding of company performance. Completion of this segment of the Questionnaire is optional.

PROGRAM EXECUTION

1. Were products generally delivered when required contractually? If not, was the delay the result of contracting agency or contractor actions?
agency of confractor actions.
2. If schedule relief was provided by contract modification, did it result from scope change or from an overrun condition?

COST

1. Did the total cost exceed initial contract value by more	than 10%?	Yes	No
If so, by how much?			

2. What proportion of increased costs were attributable to contracting agency actions (added scope, directed schedule mods, etc), rather than to development problems for which the contractor was responsible?

OVERALL

1. If Award Fee contracts were used for the procurement, what percentage of available fee did the contractor
earn in the periods before and following completion of the Preliminary Design Review?
Critical Design Review?

- 2. What is considered to be an average percentage award fee bestowed by your organization for similar contracts?
- 3. Knowing what you do today, would you award this contract to this contractor again? Yes No
- 4. If you have any other comments that you would like to make (e.g. especially noteworthy performance, how to improve this survey, etc.) include them here also. Continue on another sheet, if necessary.